

A LEADING GLOBAL SYSTEM SUPPLIER OF PASSIVE SAFETY TECHNOLOGY



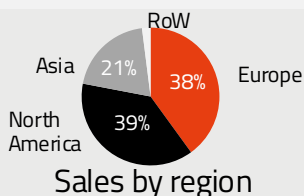
EUR 4.8 bn
Sales



~36,000
Employees



>20%
Global market share



Footprint worldwide



51 Locations **3** Tech-Centers
22 Countries **1** Global Capability Center

A PIONEER IN SHAPING THE PASSIVE SAFETY INDUSTRY

1961

Start as
REPA

1972

Acquisition
by TRW Inc.

1997

Airbag, Steering
Wheel and
Inflators business
acquired

2003

TRW
Automotive
acquired by
Blackstone

2004

IPO of TRW
Automotive
Holdings Corp.

2015

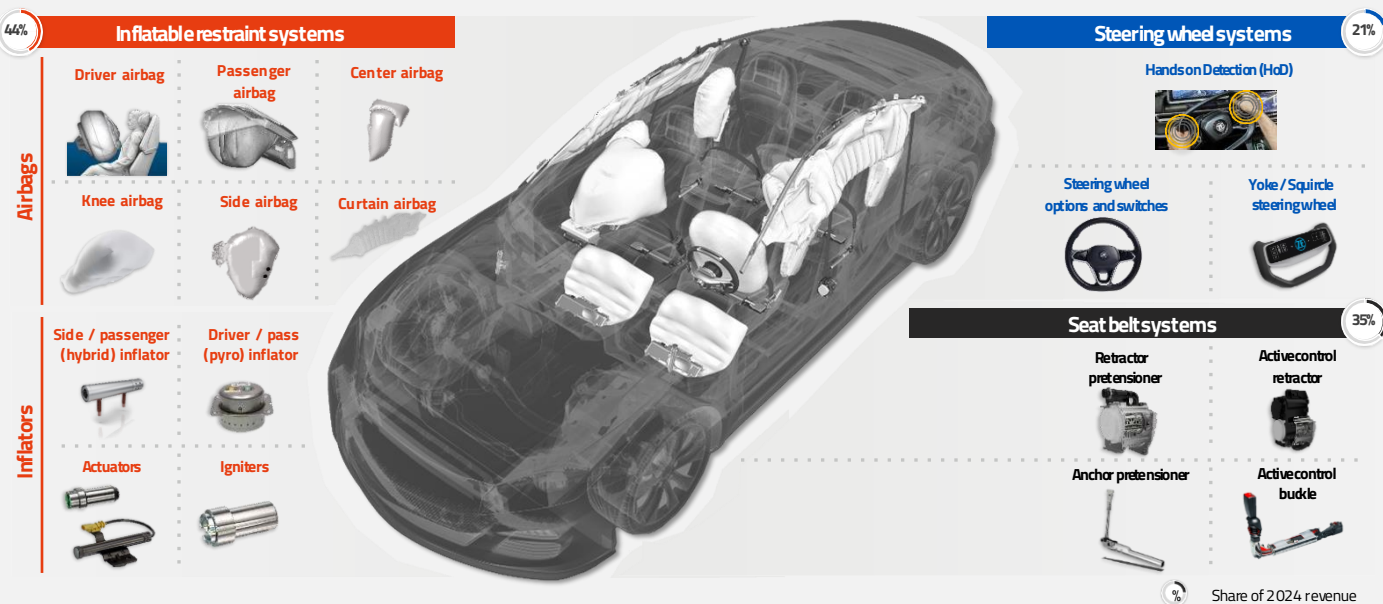
Acquisition
by ZF

2024

Launch of new ZF LIFETEC
brand and carve-out



FULL RANGE OF PASSIVE SAFETY SYSTEMS SOLUTIONS



OUR MISSION: SAVING LIVES WITH TECH

- Every year, up to **1.19 million people**¹ worldwide die due to road traffic accidents
- Road traffic injuries most common cause of death amongst **kids and adults 5-29 years old**¹
- Road traffic injuries expected to cause **EUR 1.6 tn** in economical damage between 2015-2030²

PROMISING POSITION IN A GROWING MARKET



Globally
increasing safety
regulations,
especially in
emerging
markets



Electrification
leads to heavier
vehicles with
more PSS
content



Smart interiors
demand for more
design flexibility
and more
advanced
products



Shift towards
assisted and
autonomous
driving requires
increasing and
innovative safety
features

The passive safety market is projected to consistently outperform global light vehicle production.

ON A GROWTH TRAJECTORY DRIVEN BY CORE STRENGTHS

Customer Network

- ✓ Diverse and growing customer mix
- ✓ Deep understanding of customers' needs
- ✓ Expanding partnerships with high-growth market players

Quality

- ✓ High product reliability and low recall levels
- ✓ Stringent quality program to aim for zero defects
- ✓ Enable customized products and regional compliance with local facilities
- ✓ Inhouse inflator production as quality driver

Innovation

- ✓ Increasing occupant safety with innovative technologies
- ✓ Developing adaptive airbags and seat belts
- ✓ Rolling out intelligent solutions for premium cars
- ✓ Advancing smart interior monitoring for future automated driving

¹ WHO Global Road Safety Report 2023. ² Austrian Academy of Sciences (ÖAW) 2019, \$ 1.8tn. ³ External Consulting.

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